

## **Lancashire County Council**

### **Health Scrutiny Committee**

**Minutes of the Meeting held on Tuesday, 31st October, 2017 at 10.30 am in Cabinet Room 'C' - The Duke of Lancaster Room, County Hall, Preston**

#### **Present:**

County Councillor Peter Britcliffe (Chair)

#### **County Councillors**

J Purcell	C Edwards
L Beavers	M Iqbal
J Burrows	J Parr
Ms L Collinge	E Pope
G Dowding	J Rear

#### **Co-opted members**

Councillor Barbara Ashworth, (Rossendale Borough Council)  
Councillor Wayne Blackburn, (Pendle Borough Council)  
Councillor Jean Cronshaw, Chorley Borough Council  
Councillor Tony Harrison, (Burnley Borough Council)  
Councillor Colin Hartley, (Lancaster City Council)  
Councillor Bridget Hilton, (Ribble Valley Borough Council)  
Councillor Julie Robinson, (Wyre Borough Council)  
Councillor M Tomlinson, (South Ribble Borough Council)

County Councillors Jean Parr and Jayne Rear replaced County Councillors Margaret Pattison and Peter Steen respectively; and Councillor Jean Cronshaw replaced Councillor Hasina Khan.

#### **1. Apologies**

Apologies were received from District Councillors Roy Leeming, Preston City Council and Paul Cotterill. Apologies were also received from Dr Sakthi Karunanithi, Director of Public Health, Lancashire County Council.

#### **2. Disclosure of Pecuniary and Non-Pecuniary Interests**

County Councillor Lizzi Collinge disclosed a non-pecuniary interest as her post was funded by Lancashire Care Foundation Trust and her husband worked for NHS England.

#### **3. Minutes of the Meeting Held on 19 September 2017**

Members enquired if the letter had been sent to the Secretary State for Health and the Chairs of Health Education England and Health Education North West inviting appropriate representatives to attend a future meeting of the Committee to address the inequity of funding for medical under-graduate and post-graduate training in Lancashire and South Cumbria. They were informed the letter was being sent out later that day.

**Resolved:** That the minutes from the meeting held on 19 September 2017 be confirmed as an accurate record and signed by the Chair.

#### **4. Chair's Update**

There was no update for the Committee.

#### **5. Winter pressures and preparations**

The Chair welcomed Peter Mulcahy QAM, Head of the Paramedic Emergency Service, from the North West Ambulance Service (NWAS) who gave a presentation highlighting the pressures they would face and the preparations they had made in readiness for the forthcoming winter season.

It was reported that winter planning was a Department of Health directive which commenced during the summer months. NWAS was also accountable to the commissioners – Blackpool Clinical Commissioning Group (CCG). Some of the preparations not referenced in the PowerPoint slides included:

- From the 1st December 2017, a command structure (senior managers) in place both in and out of hours;
- Liaison officers based in hospitals to ensure smooth handover of patients;
- St John's Ambulance and other third party providers in place to support;
- The fleet service having their own plan for maintaining emergency vehicles; and
- Audit teams in place to monitor 999 calls.

On 999 calls, it was reported that patients with mental health problems were known to take up considerable time with call handlers. It was acknowledged that NWAS was not the expert on mental health and was working with Lancashire Care Foundation Trust (LCFT) to employ appropriately trained people to work in call centres to field these calls.

The Committee was also informed that Hazardous Area Response Teams (HART) from Manchester and Liverpool would be called upon to support the rest of the NWAS region.

Each year NWAS developed a Strategic Winter Capacity Plan for its entire region and a Local Winter Plan for each area including Lancashire and Cumbria. Planning would be continuous up to and throughout the winter season with regular meetings to ensure that focus was maintained. NWAS covered the five counties of Lancashire, Cumbria, Greater Manchester, Merseyside and Cheshire.

The benefit of having a plan that covered five counties was that resources from one county could be used in another.

Some paramedics were placed in the Emergency Control Centre as support call takers to advise on the most appropriate treatment. The Police would also work in the control room on key dates.

Regarding their communications strategy, NWS would be supporting the national Stay Well This Winter campaign providing information locally and assisting partner organisations in spreading the messages.

The Committee was informed that over the festive period during 2016/17, emergency calls had increased by 24% with approximately 180 calls received per hour over New Year's Eve and New Year's Day. Over the December period NWS had dealt with on average 150 calls per hour. The Committee expressed concern at the amount of resources used during this period and that the main cause of this increase related to incidents involving alcohol. Communication from NWS and NHS partners would focus on this aspect in the run up to the Christmas period. It was suggested that the County Council's Communications Team assist the implementation of the NWS communication strategy. Members were also reminded of the benefits in utilising social media to help spread the message.

In terms of winter planning for care homes, it was reported that NWS responded to a considerable number of call outs. NWS was currently visiting care homes throughout the region, training staff on making better assessments of the patient's needs.

Members were informed that flu jabs were now available from NWS staff. Last year, 62% of staff at NWS took up the flu jab.

One member sought assurance that planning was sufficient and implementable if there was a bad winter. Members were reassured by NWS that there were no gaps in their system. However, NWS could not guarantee that ambulances would not be delayed in respect of any increase in Delayed Transfers of Care within the hospitals. It was reported that interaction between the hospitals and NWS was good.

Regarding vacancies NWS would nearly be at full establishment by the end of December. It was noted that the service did not actively seek recruitment of staff externally or from overseas. However, it was noted that the Polish paramedic qualification was akin to the UK qualification. NWS had also worked with the University of Central Lancashire and the University of Cumbria on the creation of paramedic courses for staff to attend on a day release basis.

As part of the budget process a contingency fund was specifically set aside for winter to cover for additional vehicles, etc. Additional funding was also provided either nationally from the Department of Health or locally from the commissioners during the winter season.

The Committee was informed that Lancashire had a Local Health Resilience Partnership which scrutinised all Lancashire hospitals' plans regarding their periods of most activity.

Members asked if the potential impact of flooding formed a part of winter planning for NWAS. The NWAS had a Generic Major Incident Plan with flood plans rolled out across the County through the Local Resilience Forum. It was also noted that NWAS had a good working relationship with Highways England.

With regard to the NHS Five Year Forward View and the Sustainability and Transformation Partnerships, it was explained that in the future there would be less ambulances and more appropriate care for the patient at the front end of the journey. Emphasis was also being placed on health prevention and promotion, interfacility transfers and how the service worked with health care professionals. NWAS was also looking to increase capacity in their contact centres over the next few years.

**Resolved:** That;

- i. The Committee welcomed the North West Ambulance Service was meeting its recruitment targets;
- ii. The County Council's Communications Team be recommended to assist the North West Ambulance Service on the implementation of their communications strategy for the forthcoming winter season; and
- iii. A site visit to North West Ambulance Service's regional headquarters be arranged for members of the Committee to attend.

## **6. Report of the Health Scrutiny Steering Group**

The Committee received a report detailing matters presented and considered by the Health Scrutiny Steering Group at its meetings held on 27 September and 11 October 2017.

It was noted that a report setting out proposals for a revised purpose of the Steering Group would be presented to the Committee for consideration at its next scheduled meeting on 12 December 2017.

**Resolved:** That the report of the Steering Group be received.

## **7. Health Scrutiny Committee Work Plan 2017/18**

The Work Plans for both the Health Scrutiny Committee and its Steering Group were presented to the Committee. The topics included were identified at the work planning workshop held on 20 June 2017.

It was reported that the Steering Group had recommended that a report from Lancashire Care Foundation Trust on improvements to mental health services in Lancashire be referred to the Committee for consideration at its meeting scheduled for 12 December 2017.

**Resolved:** That;

- I. The report be noted; and
- II. The recommendations made by the Steering Group at its meeting held on 27 September 2017 to refer the report on improvements to mental health services in Lancashire for consideration by the Committee at its next scheduled meeting on 12 December 2017 be accepted.

**8. Urgent Business**

There were no items of Urgent Business.

**9. Date of Next Meeting**

The next meeting of the Health Scrutiny Committee will take place on Tuesday 12 December at 10.30am in Cabinet Room C (The Duke of Lancaster Room) at the County Hall, Preston.

I Young  
Director of Governance, Finance  
and Public Services

County Hall  
Preston